



To all Members of the Policy and Resources  
Cabinet Committee

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Ask for: Theresa Grayell  
Date: 17 January 2023

Dear Member,

**POLICY AND RESOURCES CABINET COMMITTEE - WEDNESDAY, 18 JANUARY  
2023**

Please find within this supplement pack, for consideration at the meeting of the Policy and Resources Cabinet Committee due to take place on Wednesday 18 January 2023, an updated covering report for the Budget (item 7). Please note the updated recommendation, which now reflects the Cabinet Committee function as part of the Budget setting process, in accordance with the Constitution.

**Agenda Item No**

7

**Draft Ten Year Capital Programme, Revenue Budget 2023-24 and  
Medium Term Financial Plan 2023-26 (Pages 1 - 2)**

Yours sincerely

A handwritten signature in black ink, appearing to read 'Ben Watts', is written over a faint, larger signature.

Benjamin Watts  
General Counsel

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From: Peter Oakford, Deputy Leader and Cabinet Member for Finance, Corporate and Traded Services

To: Policy and Resources Cabinet Committee – 18 January 2023

Subject: Draft Ten Year Capital Programme, Revenue Budget 2023-24 and Medium Term Financial Plan 2023-26

Classification: Unrestricted

**Summary:**

The administration's budget report published on 3<sup>rd</sup> January 2023 sets out the background to and draft budget proposals for the capital programme, revenue budget for the forthcoming year and medium-term financial plan. The report is a standard report for the whole council focussing on the key strategic considerations underpinning the decisions necessary for County Council to agree the budget at the Budget Meeting on 9<sup>th</sup> February 2023

The administration's overall budget strategy is intended to:

Achieve a balanced one-year budget and balanced medium-term plan with minimal unidentified savings targets

Maintain adequate reserves to mitigate financial risks/shocks and to invest in the future

Maintain a strong positive cashflow and high levels of liquidity

Maintain (but not exceeding) levels of borrowing compared to the asset base (maintaining a healthy balance sheet)

Plan to deliver a financially sustainable Council over the medium term.

In summary, the proposed draft 2023-24 revenue budget requires £39.1m savings, £15.7m additional income from fees and charges and net £14.8m from one-off use of reserves (additional contributions & draw downs, and removal of previous contributions and draw downs). The budget proposes a 5% increase in Council Tax which will generate £41.7m income to support service delivery,

The proposed draft capital programme 2023-33 includes spending of £1,644m of which £996m is funded from confirmed/indicative grants, £407m from borrowing and £261m other sources. The administration's strategy for the capital programme is to minimise the level of additional borrowing, for 2023-24 the changes to the programme represents a £9.6m reduction.

**Revised Recommendation:**

*The Committee is asked to:*

- a) *Comment on the draft capital and revenue budgets relevant to this committee, including responses to consultation;*
- b) *Propose any changes to the draft capital and revenue budgets relevant to this committee, for consideration by Cabinet on 26th January 2023, before the draft is presented for approval at County Council on 9th February 2023.*

## **Budget Reports**

The full draft budget report and appendices may be accessed on Kent.gov.uk:  
[Our budget - Kent County Council](#)

## **Contact details**

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